



Transport Delivery Committee

Date	14 November 2022
Report title	Capital Programme Delivery Monitoring Report
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Report has been considered by	Councillor Akhtar

Recommendation(s) for action or decision:

Transport Delivery Committee is requested to:

1. To note achievements since the October meeting of the Transport Delivery Committee
2. To note the progress of deliverables and outturn of the 2022/23 Capital Programme
3. To note, where indicated, any variations from the baseline programme

1.0 Purpose

- 1.1 To provide this committee with a progress monitoring update on the approved TfWM led 2022/2023 programmes and projects.
- 1.2 The financial aspects of the TfWM Capital Programme are reported separately under the Financial Monitoring Reports to this committee.

2.0 Background

- 2.1 The 2022/23 Capital Programme allocation was approved by WMCA Board as part of the draft capital and revenue budget in February 2022.
- 2.2 As with recent years, the ITB allocation for 2022/2023 has been fully utilised on continuing committed schemes and managing the existing asset base with respect to replacement and or renewal of life expired/obsolete equipment. Through this approach, a steady state of asset condition across the estate can be maintained.
- 2.3 Attached to this report (Appendix 1) is the detailed monitoring report for the TfWM Capital programme outlining deliverables, indicating the baseline date with an indication of the current forecast date with a RAG indicator.
- 2.4 As the Committee will be aware, the reporting provided through this report has historically only focussed on schemes that had elements of funding allocated via the Integrated Transport Block (ITB). Further work is being undertaken by TfWM on broadening the capital reporting for Transport Delivery Committee to reflect the wider CRSTS programme as well other capital funded schemes. This work will inform a proposed reporting framework which will be shared with TDC Members. An update on this will be provided at the January committee meeting.

3.0 Achievements

- 3.1 The following elements within the 2022/23 Capital Programme have been completed between September and November:
 - Dudley Interchange –
 - a) A Design Consultant has successfully been appointed following the procurement process to progress the detailed design (RIBA Stage 4)
 - b) The full planning application has been approved at the DMBC Planning committee held on 12th September
 - Making the KRN Safer- Confirmed Road casualty data has now been released for 2021 and shows a 16% reduction in killed and seriously injured casualties in the West Midlands Metropolitan Region in the second reporting period (2019-2021), up from 13.2% in the first reporting period (2018-2020).
 - TfWM Asset Renewal Programme – Packages of work that have been carried over from the last financial year are progressing well after delays in digital advertising requirements from Clear Channel. Orders for these shelters are now being placed and all LED light heads have now been received following further supply chain delays.

4.0 Variations to Baseline Programme

4.1 There are no variations to the baseline programme to note.

5.0 Financial Implications

5.1 The detailed financial aspects of the TfWM 2022/2023 Capital Programme are reported separately under the Financial Monitoring Report to this Committee. A summary of the position in financial terms is, however, attached to this report as Appendix 2

6.0 Legal implications

6.1 There are no direct legal implications arising from the recommendations set out in this report. However, legal and procurement will support, as necessary, any deliverables that may arise throughout 2022/2023.

7.0 Equalities implications

7.1 There are no equality implications arising from the recommendations set out in this report. The Equalities & Diversity Manager will support as project required any deliverables within the 2022/2023 capital programme.

8.0 Inclusive Growth Implications

8.1 The transport interventions set out within this report form an integral part of an efficient and resilient transport system which support inclusive growth objectives by:

- Enabling wider labour markets,
- Providing access to skills, education and training
- Supporting regeneration and place making initiatives

9.0 Geographical Area of Report's Implications

9.1 The report deals with schemes to be funded through the Integrated Transport Block which are located within the Metropolitan Area but will serve to improve connectivity across the wider WMCA.

10.0 Other Implications

10.1 No implications

11.0 Appendices

11.1 APPENDIX 1 – Progress of Deliverables against 2022/23 Baseline Programme

11.2 APPENDIX 2 – Financial Summary

12.0 Glossary of Terms

BCC = Birmingham City Council
BCCI = Birmingham City Centre Interchange
CA = Combined Authority
CC = City Council
CCTV = Closed Circuit Television
DfT = Department for Transport
GRIP = Guide to Rail Investment Projects
HIL = Highway Improvement Line
HOPS = Host Operator or Processing System
HoT = Heads of Terms
HS2 = High Speed 2
ICT = Information and Communications Technology
IT = Information Technology
ITB = Integrated Transport Block
KRN = Key Route Network
LED = Light Emitting Diode
LTP = Local Transport Plan
NR = Network Rail
OBC = Outline Business Case
OJEU = Official Journal of the European Union
P & R = Park and Ride
RIBA = Royal Institute of British Architects
RTI = Real Time Information
TBT = Transforming Bus Travel
TCF = Transforming Cities Fund
TfWM = Transport for West Midlands
TWA = Transport and Works Act
UAT = User Acceptance Group
WMCA = West Midlands Combined Authority
WMM = West Midlands Metro
WMT = West Midlands Trains

Transport Delivery Committee Dashboard

2022/23 Capital Programme Summary

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
Major Works Programme							
1	Longbridge Connectivity Project	Complete				Complete	Works to the car park are now complete with the new illuminated external sign being erected on 12 th August. Final testing of the payment systems has also been undertaken. The car park opened on 16 th August 2021.
2	Dudley Interchange	Procurement	September 2023	September 2024	Amber/Red	Same	<p>Following completion of the tender process a design consultant has successfully been appointed to progress the detailed design (RIBA Stage 4) and maintain their involvement in delivery of Dudley Interchange. The full planning application has been approved at the DMBC Planning committee held on 12th September. With the planning now approved the CPO for the remaining land is now progressing with updating of the final documentation to be submitted to the Secretary of State and currently anticipate the CPO being made before the end of November. The S247 Stopping Up plan is generally agreed and will be issued to DfT for advertising the Order once the CPO has been made. Continued liaison with Metro colleagues to align construction activities and programmes particularly given the Interchange slippage such that the existing Bus Station is maintained around the Metro construction works.</p> <p>Key next steps: DMBC to maintain progress in acquiring land via Private Treaty whilst also making the CPO & WMCA advertise S247 Order; commence the detailed design (RIBA 4); maintain regular discussion with Metro colleagues.</p>
3	Making the KRN Safer	Rolling Programme	December 2024	December 2024	Amber	Same	<p>Confirmed road casualty data has now been released for 2021. This shows a 16% reduction in killed and seriously injured casualties in the West Midlands Metropolitan Region in the second reporting period (2019-2021), up from 13.2% in the first reporting period (2018-2020). Pedestrians remain the most at-risk road user group.</p> <p>The Regional Road Safety Strategy and Action Plan refresh process has begun. This will take approximately 6 months to complete and will include the integration of Vision Zero. Partners are currently being consulted on its varying components with a view to launching in March 2023.</p> <p>Consultants have been working alongside all 7 local authorities to begin the process of formulating their applications for securing the powers to enforce moving traffic contraventions. Walsall and Coventry are likely to submit their application in Tranche 2 (13th January 2023) with the remaining authorities looking to apply in Tranche 3.</p> <p>Commitment 6.4 of the Regional Road Safety Action Plan (implementing the Driving for Better Business initiative) will commence delivery in November 2022 focussing initially on public sector fleets.</p> <p>TfWM is also part funding a proven behaviour change scheme focussing on identified community issues around seat belt usage. This is expected to begin early December 2022.</p> <p>The previously reported Speed Telematics project (using telematics data to inform strategic vehicle speed enforcement) will commence in December 2023 in partnership with West Midlands Police and interested local authorities.</p>
4	Perry Barr Rail Station and Bus Interchange	Design & Delivery	May 2022	May 2022 (Station) July 2022 (Bus Interchange)	Green	Same	Final works to complete handover of the station are continuing. In the public realm some final works are required to the bus interchange and the Southern public realm, and these are being agreed with BCC. The station and bus interchange continue to perform well with no major issues.

	Project Name	Status	Baseline Comp Date	Forecast Date	DCA	DCA Trend	Summary
5	University Station	Design & Delivery	August 2022	July 2022 (interim state) Spring 2023 (full)	Amber/Red	Same	<p>The baseline Entry into Service (EiS) date for University Project has been reported as October 2022 since early 2022. A number of factors are causing delay to construction progress and a programme re-baseline and cost assurance exercise has been undertaken.</p> <p>Whilst a key milestone was met for the Commonwealth Games, significant challenges remain across the industry. The supply chain is very volatile, making it increasingly difficult to secure materials in a timely manner. The construction sector is struggling with labour shortages, which is making it difficult to recruit the necessary people continue to deliver at pace, while having a working environment that promotes health, safety and wellbeing.</p> <p>Following the opening of the platforms before the Commonwealth Games, the focus has been switched to delivering the main opening of the new station. This has included reviewing the work schedule to understand the full implications of the ongoing industry challenges we are facing. We are now expecting the new station buildings to open in spring 2023. The project is also continuing to integrate a full Entry into Service programme with the construction schedule, building on lessons learned from Perry Barr.</p>
Minor Works Programme							
6	TfWM Asset Renewal Programme	Design & Delivery	March 2023	March 2023	Green	Same	TfWM are making progress with the delivery of the 2022/23 programme. These include various asset upgrades to Bus Stations, Highway, Cycle and P&R infrastructure. There are some packages of work that have been carried over from last financial year, and these include areas of shelter replacement (orders for these shelters are now being placed after a delay in digital advertising requirements from Clear Channel) and all LED light heads have now been received following supply chain delays. Work has started on the 2023/24 programme using condition assessments, whole life costs and customer operational feedback.
7	Network wide Park & Ride Expansion Developments – Phase 2	Development / Feasibility	March 2020	March 2023	On Hold	On Hold	Following an evaluation of existing Park & Ride schemes, a decision has been made to place the majority of development works for Park & Ride expansion on hold as we understand the impacts on demand for Park & Ride of Covid-19 and analyse whether that changes our priorities for investment. Assessment for schemes will be undertaken against the Park & Ride Strategy.
8	Walsall Town Centre Interchange Feasibility Study	On Hold			On Hold	On Hold	It is the intention to consider the Bradford Place project as part of the wider town centre aspirations to improve transport and connectivity, including St Pauls Interchange and the Walsall Rail Station. Ongoing engagement with Walsall MBC continues on the Town Centre Masterplan and transport connectivity.
9	West Midlands Cycle Hire Scheme	Complete				Complete	West Midlands Cycle Hire has now been implemented across the region, with the initial scheme delivery now complete. The scheme has now moved into a BAU / general operations setting, with a Contract Manager now in place within TfWM to oversee the ongoing scheme management carried out by Serco. Work is underway to agree moving station infrastructure within the scheme to ensure that currently underperforming docking stations are moved to higher-usage areas in order to increase the financial sustainability of the scheme. Work remains ongoing to source a scheme sponsor.
10	Digital Panel Rollout	Rolling Programme	March 2023	March 2023	Green	Same	Working with Clear Channel, there is a list of 22 shelters that have planning approved for digital advertising and these are being considered. Orders for the replacement shelters will be ordered following discussions with Clear Channel to discuss modification requirements to the shelters to accommodate the new Waferlite screens. Further sites have now been submitted for planning which generally is an 8 week turnaround from district council planners.

Project Delivery Confidence Assessment (DCA) Definitions

G	Successful delivery of the project/programme to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten delivery significantly
G/A	Successful delivery appears probable however constant attention will be needed to ensure risks do not materialise into major issues threatening delivery
A	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a cost/schedule overrun
A/R	Successful delivery of the project/programme is in doubt with major risks or issues apparent in a number of key areas. Urgent action is needed to ensure these are addressed, and whether resolution is feasible
R	Successful delivery of the project/programme appears to be unachievable. There are major issues on project/programme definition, schedule, budget required quality or benefits delivery, which at this stage do not appear to be manageable or resolvable. The project/programme may need re-base lining and/or overall viability re-assessed

Appendix 2

TRANSPORT PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Investment Programme	8	14	(6)	2,266	2,266	0
Other Major Programmes	29	431	402	1,940	1,940	0
Minor Work Programme	257	391	134	2,944	2,918	(26)
TOTAL	294	836	530 63%	7,150	7,124	(26) 0%
INVESTMENT PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Sprint						
Sprint - Hagley Road Phase 1	8	14	6	2,266	2,266	0
TOTAL	8	14	6 43%	2,266	2,266	0 0%
COMMONWEALTH GAMES PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%
OTHER MAJOR WORKS PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Snow Hill Public Realm	0	109	109	109	109	0
Key Route Network Safety	2	153	151	613	613	0
A435 Alcester Rd Bus Priority Revitalisation	27	170	143	1,218	1,218	0
TOTAL	29	432	403 93%	1,940	1,940	0 0%
MINOR WORKS PROGRAMME	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
Rail						
Dudley Port Integrated Transport Hub	0	0	0	176	176	0
Aldridge Rail Station Study	0	0	0	1	1	0
Asset Replacement						
IDOX - Asset Management System	0	2	2	10	10	0
Asset Management Programme	242	383	141	2,035	2,010	(25)
Other						
Asset Management- RTI Upgrades	15	5	(10)	621	621	0
Top Slice	0	0	0	100	100	0
TOTAL	257	390	133 34%	2,943	2,918	(25) 1%
GRANTS TO LOCAL AUTHORITIES	JULY 2022 YEAR TO DATE			FULL YEAR		
	ACTUAL £000	BUDGET £000	VARIANCE £000	FORECAST £000	BUDGET £000	VARIANCE £000
TOTAL	0	0	0 0%	0	0	0 0%